



**NOTTINGHAM CITY COUNCIL**  
**CORPORATE PARENTING BOARD**

**Date:** Monday, 16 September 2019

**Time:** 2.30 pm

**Place:** Ground Floor Committee Room - Loxley House, Station Street, Nottingham,  
NG2 3NG

**Councillors are requested to attend the above meeting to transact the following business**

**Corporate Director for Strategy and Resources**

**Governance Officer:** Zena West **Direct Dial:** 0115 876 4305

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|----------|--|--------------|
| <b>1</b> | <b>APOLOGIES FOR ABSENCE</b>   |              |
| <b>2</b> | <b>DECLARATIONS OF INTERESTS</b>   |              |
| <b>3</b> | <b>MINUTES</b><br>Minutes of the meeting held on 15 July 2019, for confirmation  | 3 - 8        |
| <b>4</b> | <b>CORPORATE PARENTING</b>   | Presentation |
| <b>5</b> | <b>CARE LEAVERS ANNUAL REPORT 2018/19</b><br>Report of the Director of Children's Integrated Services  | 9 - 14       |
| <b>6</b> | <b>CHILDREN IN CARE COUNCIL</b>  | Verbal       |
| <b>7</b> | <b>IMPROVING OUTCOMES FOR NOTTINGHAM CITY'S CHILDREN IN CARE - EMOTIONAL WELLBEING AND MENTAL HEALTH</b><br>Report of the Director of Children's Integrated Services | To Follow    |
| <b>8</b> | <b>INDEPENDENT REVIEWING SERVICE ANNUAL REPORT 2018/19</b><br>Report of the Director of Children's Integrated Services   | To Follow    |
| <b>9</b> | <b>FORWARD PLANNER</b>   | 15 - 16      |

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

CITIZENS ATTENDING MEETINGS ARE ASKED TO ARRIVE AT LEAST 15 MINUTES BEFORE THE START OF THE MEETING TO BE ISSUED WITH VISITOR BADGES

CITIZENS ARE ADVISED THAT THIS MEETING MAY BE RECORDED BY MEMBERS OF THE PUBLIC. ANY RECORDING OR REPORTING ON THIS MEETING SHOULD TAKE PLACE IN ACCORDANCE WITH THE COUNCIL'S POLICY ON RECORDING AND REPORTING ON PUBLIC MEETINGS, WHICH IS AVAILABLE AT [WWW.NOTTINGHAMCITY.GOV.UK](http://WWW.NOTTINGHAMCITY.GOV.UK). INDIVIDUALS INTENDING TO RECORD THE MEETING ARE ASKED TO NOTIFY THE GOVERNANCE OFFICER SHOWN ABOVE IN ADVANCE.

**NOTTINGHAM CITY COUNCIL**

**CORPORATE PARENTING BOARD**

**MINUTES of the meeting held in the Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 15 July 2019 from 2:31pm to 4:01pm**

**Membership**

Present

Councillor Cheryl Barnard (Chair)  
Councillor Jay Hayes (Vice Chair)  
Councillor Nicola Heaton  
Councillor Phil Jackson  
Councillor Neghat Khan (items 10-14)  
Councillor Rebecca Langton  
Councillor Georgia Power  
Councillor Maria Watson  
Councillor Cate Woodward

Absent

Councillor Maria Joannou

**Colleagues, partners and others in attendance:**

Helen Blackman - Director of Children's Integrated Services  
Nick Lee - Director of Education Services  
Adrian Mann - Governance Officer  
John Matravers - Service Manager, Safeguarding Partnerships  
Audrey Taylor - Service Manager, Fostering and Adoption  
Jordan Whatman - Project Officer, Children in Care

**10 APOLOGIES FOR ABSENCE**

None.

**11 DECLARATIONS OF INTERESTS**

None.

**12 MINUTES**

The minutes of the meeting held on 3 June 2019 were confirmed as a true record and signed by the Chair.

**13 PATHWAY PLANNING**

John Matravers, Service Manager for Safeguarding Partnerships, presented a report on the Council's statutory duties to the children in care eligible for a Pathway Plan, to ensure that these young people have a robust plan to aid their transition into adulthood. The following points were discussed:

- (a) every qualifying young person in care should have a Pathway Plan to help map out their future for training and work as an adult, and this should include both interim and long-term goals for realising their potential. The Plan must be owned by the young person to be meaningful and be responsive to them, in addition to being compliant with the relevant legislation. Preparation for the Plan begins once a young person reaches 15 and it must be completed no later than 3 months after their 16th birthday. The transition into adulthood for children in care can be a challenging period and the Plan is intended to support young people in developing the life skills and providing the health information for moving towards independence, successfully. The 'Life Skills' booklet is being reviewed and a fully electronic version will be made available;
- (b) packs are given to young people at the appropriate age to explain what they have the right to expect from the Council as part of the Leaving Care process, and close support is provided if needed. Although some young people do not want to engage with the Pathway Planning process, all children in care should be aware of it. It is important for the young people to be able to exercise self-determination and participate in the planning of their own future. Council officers meet with the Children in Care Council to talk with the young people and hear their input and priorities, and there are opportunities for them to explain what it is like to be a child in care;
- (c) it is a challenge to ensure that all of the Pathway Plans are produced and reviewed within the required timescales. The current target is to ensure that 85% of the Plans are reviewed within six months and a working group is taking this forward. Internal, peer and Ofsted reviews of the process are carried out regularly and work is being done to address identified improvements across the Leaving Care Services, which will be subject to a further audit programme this year. To help spread information on Pathway Plans, foster carers should be provided with appropriate briefings on them at their meetings;
- (d) the Pathway Plan process can be particularly complex for Unaccompanied Asylum-Seeking Children (UASC), whose right to remain as children extends until they are 17 years and 6 months old, making them particularly vulnerable. Regular meetings are held with the expert officer on UASC cases, though there can be budget issues when asylum seekers are not able to access public funds. Support is offered in completing immigration paperwork and specialist legal advice is available. UASC in care eligible for leaving care services who reach 18 are always treated as care leavers rather than as adults with no recourse to public funds and, although they do not qualify for social housing, it is possible for the Council to rent properties from Nottingham City Homes for their accommodation in groups while they search for training and employment. Engagement is underway with the Home Office to try to seek more public funding for these cases;
- (e) it is important to ensure that children are not moved to the Leaving Care Service too quickly. Young people are given a Personal Adviser as part of the Pathway Planning Process to help them plan as they progress to 18 and a 16+ Service is being developed – but the independence process for a given child will start at the age most appropriate for them, rather than being prescribed. There is a statutory requirement for certain procedures and processes to be in place, but those working with the young people show great skill in ensuring that these are

implemented in a flexible and sensitive way that is responsive to individual needs. It is also extremely important that there is an overall framework to ensure that all children in care are treated in a consistent and equal way.

**RESOLVED to:**

- (1) continue to understand and support the required duties of Corporate Parents in relation to Pathway Planning for children in care and care leavers;**
- (2) review the progress of the Pathway Plan process at a future meeting.**

**14 FOSTER CARER RECRUITMENT AND RETENTION**

Audrey Taylor, Service Manager for Fostering and Adoption, presented a report on the strategies for the recruitment and retention of foster carers. The following points were discussed:

- (a) most of the 619 children in care are in fostering placements, and 52% of these are Council placements. As internal fostering represent better value for money, enables young people to remain within the City more frequently, and make it easier for social workers to provide support, a recruitment drive is underway for Council foster carers. Engagement is taking place with faith and community groups (including the LGBT community) to promote fostering and adoption, and City churches have started a '100 Homes' campaign to establish 100 fostering homes over three years. Information is also being circulated through the NHS, schools, police and fire services, and social media. Leaflets on fostering will also be provided to councillors to give to their constituents;
- (b) generally, the main reasons for foster carers leaving the Council are that they retire completely or their life circumstances change, so that they no longer have room in their home for foster children. A very small number move to private providers. As such, to be as competitive as possible, there is a substantial focus on retaining foster carers and helping them to develop in their vocation, which includes increasing the social worker support available, forming support groups, introducing buddy systems and giving access to the Council's 'Works Perks' scheme for employees. A primary aim is to do everything possible to ensure that the experience of fostering is a positive experience, which includes providing effective and ongoing training. Discussions also take place with Nottingham City Homes to ensure that foster carers who are their tenants are in the right properties.

**RESOLVED to note the recruitment and retention performance of the Fostering Service and its activities to recruit and support foster carers.**

**15 CHILDREN IN CARE PERFORMANCE REPORT**

Helen Blackman, Director of Children's Integrated Services, presented a paper on the Children in Care performance indicators from October 2018 to March 2019. The following points were discussed:

- (a) the statistics in the paper represent key performance indicators, but do not reflect the full range of the data gathered. The City and comparable urban Local Authorities have areas with relatively high levels of social deprivation, where there are a number of vulnerable children. The drive to improve performance continually is a challenge, but the Council has a vital responsibility to make things better for the children in its care;
- (b) there is a reasonable balance between the number of children in care and those taken into protection, and a great deal of work is carried out at the early intervention stage to help children remain with their families whenever possible and appropriate. The numbers of children entering care are reasonable, though it is slightly over budget;
- (c) there is a good level of adoption and there is a determination to provide children in care with a sense of permanency and security by ensuring that their short- and long-term placements are stable. Short-term stability is good, but long-term stability can be improved, so funding bids have been made to generate further investment for supporting and creating long-term fostering placements;
- (d) the review process is progressing well, with the majority of reviews carried out within the appropriate timescale. Most children engage with the process and it is the aim for all children to participate in all of their reviews (though some chose not to do so), but care is taken to ensure that control over their lives is not removed from them. The number of children with up-to-date health assessments is good and the percentage of children with up-to-date dental checks is improving after a slight drop, while the completion rate for wellbeing questionnaires is on target. In future, statistics on the Pathway Plans will be added to the performance indicators reported in this section;
- (e) the percentage of 19-21 year-olds in education, employment or training has exceeded its markers in most cases, following a slight dip in the second quarter. This is a vital area for supporting these young people in creating a good future for themselves, and a number of have now gone on to university;
- (f) performance is strong for ensuring that young people have suitable accommodation – though some enter the system because they are remanded in custody, which is never considered to be suitable accommodation for a child. The target is to ensure that 85% of children in care are placed within 20 miles of the City, where this is appropriate and safe. Currently, the figure stands at 82.4%, so a recruitment process is underway to find more foster carers within this area, including more with space to accommodate groups of 4-6 siblings. The data can be investigated further to show what number of children needed to be placed more than 20 miles from the City for their safety, and what number were placed beyond that distance because closer accommodation was not available.

**RESOLVED to:**

- (1) note the Children in Care performance indicators from October 2018 to March 2019;**

- (2) recommend that statistics on Pathway Plans are included in the indicators reported regularly to the Corporate Parenting Board;**
- (3) recommend that the indicator on child placement distance from the City included a breakdown on what percentage of children are placed at a greater distance by active choice, due to their particular needs and circumstances, if it is possible to extract this information from the current data.**

**16    CHILDREN IN CARE COUNCIL**

The Chair noted that the intended Children in Care Council report would be deferred until the next meeting of the Board, when the results of the 'Have Your Say' survey for children in care and care leavers will be complete.

**17    FORWARD PLANNER**

The Chair introduced the Board's Forward Plan for the coming municipal year, which will be updated to include a review of the ongoing progress of Pathway Planning.

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**CORPORATE PARENTING BOARD – SEPTEMBER 2019**

<b>Title of paper:</b>	Care Leavers Annual Report 2018/19	
<b>Director(s)/ Corporate Director(s):</b>	Helen Blackman – Director, Children’s Integrated Services	<b>Wards affected:</b> All
<b>Report author(s) and contact details:</b>	Alison Wakefield – Service Manager, Children in Care and Leaving Care Service <a href="mailto:Alison.wakefield@nottinghamcity.gov.uk">Alison.wakefield@nottinghamcity.gov.uk</a>  Colin Brooks – Team Manager, Leaving Care Service <a href="mailto:Colin.brooks@nottinghamcity.gov.uk">Colin.brooks@nottinghamcity.gov.uk</a>	
<b>Other colleagues who have provided input:</b>	Alan Monaghan - Senior Personal Advisor, Leaving Care Service	
<b>Date of consultation with Portfolio Holder(s) (if relevant)</b>		
<b>Relevant Council Plan Key Theme:</b>		
Strategic Regeneration and Development		<input type="checkbox"/>
Schools		<input type="checkbox"/>
Planning and Housing		<input type="checkbox"/>
Community Services		<input type="checkbox"/>
Energy, Sustainability and Customer		<input type="checkbox"/>
Jobs, Growth and Transport		<input type="checkbox"/>
Adults, Health and Community Sector		<input type="checkbox"/>
Children, Early Intervention and Early Years		<input checked="" type="checkbox"/>
Leisure and Culture		<input type="checkbox"/>
Resources and Neighbourhood Regeneration		<input type="checkbox"/>
<b>Summary of issues (including benefits to citizens/service users):</b>		
This report outlines the work undertaken and progress made by the Leaving Care Service since the Ofsted Inspection in Oct/Nov 2018. It is the Annual Report on the Service, to update the Board on services provided to young people transitioning from care into adulthood.		
<b>Recommendation(s):</b>		
<b>1</b>	The Board continues to support and understand the duties required of the Leaving Care Service.	
<b>2</b>	To make the Board aware of the proposals for service redesign of the Leaving Care Service.	

**1 REASONS FOR RECOMMENDATIONS**

- 1.1 Nottingham City Council has a duty to provide services to those young people defined as Care Leavers under the Statutory Guidance; The Children Act 1989 Guidance and Regulations; Volume 3, Planning Transition to Adulthood for Care Leavers, The Children (Leaving Care) Act 2000, Children and Young Persons Act 2008 and the Children and Social Work Act 2017.

1.2 Research and practice shows that young people who have been in care will have the best chance to succeed as adults if those providing transitional care and support take the following principles into account:

- Is this good enough for my child?
- Provide a second chance if things do not go as expected.
- Is the support package tailored to a young person's individual needs?

These are the principles that Nottingham City Council's Leaving Care Service uses to underpin the service they deliver to our Care Leavers. The service ensures that each young person has a Pathway Plan that outlines the support to be provided which is tailored to meet their individual needs and is reviewed regularly to ensure their transition into adulthood is successful.

1.3 The Leaving Care Service provides a range of services to young people defined under the Leaving Care Act as 'Qualifying', 'Eligible', 'Relevant' or 'Former Relevant', the definitions for which are set out within statute and relate to the amount of time that a young person has spent in care and their age at the point they left care.

1.4 Nottingham City Council has a duty to provide and sustain young people defined as Care Leavers with suitable accommodation. The Act defines suitable accommodation as the following:

- That which is reasonably practical and suitable for the young person concerning their needs.
- That which the responsible Authority finds satisfactory concerning the character and suitability of the landlord/provider.
- Accommodation that complies with Health and Safety legislation.
- That which takes into account young people's views, training, education and employment needs.

1.5 As the majority of young people approach their 18th birthday, they will be working towards gaining their own tenancy. The Leaving Care Service works closely with Care Leavers to support them to identify suitable accommodation. There is a robust housing protocol in place, which enables Care Leavers to be a priority for housing, with the aim being to ensure our young people are provided with good, safe, quality accommodation. In addition, in specific cases, a direct offer of accommodation is made by NCH to a Care Leaver, rather than the typical bidding process for accommodation. That said there are challenges in identifying accommodation some young people, particularly those with support needs. This is in part a reflection of the wider challenges of demand v capacity for social housing.

1.6 Personal Advisors work closely with NCH Housing Patch managers to ensure young people are provided with the necessary support to sustain their own tenancies. NCH will share information if young people are struggling and there may be a risk to their tenancies. NCH provides support to young people regarding finances and is well accessed by young people. Where young people are facing particular difficulties the leaving care service will meet with other agencies to try to identify plans to address these.

1.7 There are a number of young people 'Staying Put' post 18 years of age in their former foster placements, residential homes (if appropriately registered) and within

semi-independent residential placements who are not ready to manage and maintain their own tenancies.

- 1.8 Current performance with regards to Care Leavers and suitable accommodation stands at 89.7% (Q2 for 2019/2020). One of the issues affecting this performance is that young people in custody are not counted as being in suitable accommodation. For 2018/2019 our figures were 93%.
- 1.9 The Leaving Care Service employs a qualified Social Worker, whose role it is to identify those young people who would qualify for Adult Social Care Services. The post title is that of a Transitions Worker and the post has proved beneficial in ensuring that our most vulnerable Care Leavers access the appropriate Adult Social Care Service in a timely manner, and if they are not eligible, identifying other support services.
- 1.10 All young people eligible for a Pathway Plan are allocated a Personal Advisor (PA). These are not necessarily qualified workers but have the necessary skills and expertise to work with Care Leavers. This includes providing information and support in relation to finances, housing, health, education, training and employment. There are currently 76% of Plans within timescales of the six month required reviews. They are the key professionals for co-ordinating Care Leaver support. New Statutory guidance determines that local authorities now retain a role as corporate parent to care leavers up to the age of 25 years (previously Care Leavers would have a PA up until 21 years of age unless in Higher Education). Young people are now able to continue to receive support when they reach age 21, or to request PA support at any point after age 21 up to age 25, even if they had previously indicated they did not want support.
- 1.11 In addition, new statutory guidance requires local authorities to consult on and publish a Local Offer for its care leavers. The Local Offer was published in November 2018 and provides information about all the services and support that is available to care leavers from the local authority, including information about both their statutory entitlements as well as any discretionary support. The Local Offer sets out what support all local authority departments will provide (not just Children's Services). We have recently compared our local offer with other authorities. This proved more difficult than anticipated as a number of services offered are discretionary and often eligibility criteria were not clear. That said our offer is broadly comparable to that of other authorities.
- 1.12 The number of young people engaged in training, education, employment and training (EET) is crucial in ensuring young people succeed in transitioning successfully into adulthood. The Leaving Care Service employs an Employability and Training Support Coordinator who works alongside other Personal Advisors, EET Providers, voluntary organisations, Futures and internal Departments to ensure young people are engaging with education, training or employment. For Q2 2019/2020 our figures for those engaged in EET was 56.6%.
- 1.13 The Leaving Care Service have launched an in-house employability programme that supports Nottingham's most disengaged and vulnerable care leavers to make positive steps towards training and employment. The programme is recognised by the DWP as a genuine, progressive job seeking provision for care leavers. The programme provides bespoke opportunities that aim to build a young person's confidence and give them the support that they need to develop the good habits and skills that are essential to sustaining mainstream training or employment. Each

bespoke programme gives young people the opportunity to gain meaningful work experience under the guidance of a mentor, provided by an ever increasing network of community partners and internal Nottingham City Council services.

1.14 In addition, the Leaving Care Service has become a registered centre for the delivery of ASDAN courses and all young people have the opportunity to achieve employability qualifications (from entry level to level 2).

1.15 The Leaving Care Service is working hard to ensure the participation of Care Leavers in delivering appropriate services. A Care Leavers group known as 'Your Voice' continues to meet quarterly, bringing a wide range of young people together to discuss experiences and issues that care leavers face during the transition to living independently. The group is closely linked to the Children in Care Council, with care leavers regularly feeding back on the work undertaken by the group, to other young people who are approaching leaving care. The Your Voice group has previously participated in meetings with Councillors regarding access to housing and supported accommodation; education, employment and training and the 'Have Your Say' survey findings. Representatives from the Your Voice group regularly participate in recruitment, advisory and assessment panels across Children and Families (key examples include the recruitment for Head of Service and Personal Advisor roles, and helping to assess presentations by student social workers on the Grow Our Own programme.)

1.16 Our 3rd annual Achievement Awards will take place on the evening of Thursday 17<sup>th</sup> October 2019 at the Council House, celebrating the successes of our care leavers. Young people will continue to receive recognition for their achievements across 6 categories; Education, Employment, Apprenticeships, Employability, Contribution to Service Improvement and Outstanding Achievement. In addition to receiving awards for their hard work, young people and their guests enjoyed celebrating their success with a 3 course meal and live entertainment by local artists who gave up their time to perform for free. The event will be sponsored by a number of our key partners who provide support and opportunities for our care leavers to enter and progress in EET.

1.17 The Ofsted Inspection in Oct/Nov 2018 identified that the quality of the Leaving Care service has improved since the previous (pilot) inspection. The inspection report comments that

An increasingly experienced team of personal advisers provides dedicated support to care leavers and uses a range of creative efforts to keep in touch with those vulnerable young people who are harder to engage. A responsive duty service ensures that young people's well-being and wider needs are swiftly addressed. This provides opportunities to develop more trusting relationships with care leavers, and, in turn, to engage them more fully and improve their circumstances.

Specialist workers in the Leaving Care team provide additional capacity and support to personal advisers in order to reduce risks for care leavers and better meet their needs. The transitions social worker ensures that young people with additional needs receive support into adulthood. Good use is made of the 'Shared Lives' scheme to provide extra help to vulnerable care leavers who stay with their former foster carers. This provides continuity of care and stability. The dedicated children in care police officer successfully supports restorative justice interventions, and there have been impressive reductions in offending rates over the last two years.

1.18 Since the inspection there has been a long-period where one or other of the managers in the team have been off work for health and or personal reasons. There has also been two PAs with long periods of health related absence. This has impacted on our ability to further develop the service. As of September 2019 all staff are expected to be back in work and we are looking forward to building on the improvements identified during the inspection.

## **2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)**

2.1 The Board have a corporate duty to understand and promote the services that Nottingham City Council has to undertake legally, to promote the outcomes and opportunities of its Care Leavers.

## **3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS**

3.1 None.

## **4 FINANCE COLLEAGUE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)**

4.1 None.

## **5 LEGAL AND PROCUREMENT COLLEAGUE COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)**

5.1 None.

## **6 STRATEGIC ASSETS & PROPERTY COLLEAGUE COMMENTS (FOR DECISION RELATING TO ALL PROPERTY ASSETS AND ASSOCIATED INFRASTRUCTURE) (AREA COMMITTEE REPORTS ONLY)**

6.1 None.

## **7 EQUALITY IMPACT ASSESSMENT**

7.1 Has the equality impact of the proposals in this report been assessed?

No

An EIA is not required because:

(Please explain why an EIA is not necessary)

Not required as the report does not contain financial proposals or decisions.

Yes

Attached as Appendix x, and due regard will be given to any implications identified in it.

**8 LIST OF BACKGROUND PAPERS OTHER THAN PUBLISHED WORKS OR THOSE DISCLOSING CONFIDENTIAL OR EXEMPT INFORMATION**

8.1 None.

**9 PUBLISHED DOCUMENTS REFERRED TO IN COMPILING THIS REPORT**

9.1 The Children Act, 1989; Guidance and Regulations, Volume 3, Planning Transition to Adulthood for Care Leavers.

9.2 The Children (Leaving Care) Act, 2000.

9.3 Children and Young Persons Act, 2008.

9.4 The Children and Social Work Act 2017.

## Corporate Parenting Board

### Reporting Schedule: Forward Planner

#### 2019 - 2020

Report (Corresponding Strategic Priority Statement)	Report Lead	Draft Report submitted for Advice	Draft Report Submitted for Departmental Sign-off	Draft Report Submitted to Constitutional Services	Chair's Briefing	Final Report Submitted to Constitutional Services	Corporate Parenting Board
<ul style="list-style-type: none"> <li>▪ Performance Report (Q1 and Q2 2019/20)</li> <li>▪ Children in Care and Care Leavers Strategy Review</li> <li>▪ Advocacy Annual Report</li> <li>▪ Independent Visitor Annual Report</li> <li>▪ Children in Care Council (Verbal Update)</li> <li>▪ Report Forward Planner</li> </ul>	<ul style="list-style-type: none"> <li>▪ Clive Chambers</li> <li>▪ Clive Chambers</li> <li>▪ Children's Society</li> <li>▪ SOVA</li> <li>▪ Jon Rea</li> <li>▪ Cllr Barnard</li> </ul>			21 October 2019	28 October 2019	6 November 2019	18 November 2019
<ul style="list-style-type: none"> <li>▪ Fostering and Adoption Panel Chairs Update</li> <li>▪ Adoption and Permanency</li> <li>▪ Complaints Service Report</li> <li>▪ Educational Attainment of Children in Care</li> <li>▪ Children in Care Council (Verbal Update)</li> <li>▪ Report Forward Planner</li> </ul>	<ul style="list-style-type: none"> <li>▪ Audrey Taylor</li> <li>▪ Audrey Taylor</li> <li>▪ Patrick Skeet</li> <li>▪ Jasmin Howell</li> <li>▪ Jon Rea</li> <li>▪ Cllr Barnard</li> </ul>			30 December 2019	6 January 2020	9 January 2020	20 January 2020
<ul style="list-style-type: none"> <li>▪ Edge of Care Provision</li> <li>▪ Reducing Offending Behaviour</li> <li>▪ Children in Care Council (Verbal Update)</li> <li>▪ Report Forward Planner</li> </ul>	<ul style="list-style-type: none"> <li>▪ Tracey Nurse / Mark Ball</li> <li>▪ Sam Flint / Natalie Pink</li> <li>▪ Jon Rea / CiC-C Member</li> <li>▪ Cllr Barnard</li> </ul>			17 February 2020	24 February 2020	4 March 2020	16 March 2020

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Agenda Item 9

- **SPS 3: Resilience and Independence**
- **SPS 4: Educational Attainment**
- **SPS 5: Suitable Accommodation**
- **SPS 6: Offending Behaviour**

## **ATTENTION: IMPORTANT NOTE ON REPORT SUBMISSION**

All reports from City Council staff for presentation to the Board must be produced and submitted through the corporate report management system, here: <http://gossweb.nottinghamcity.gov.uk/nccextranet/index.aspx?articleid=10263>.

When submitting a report for advice, you will be prompted to select reviewers. You should select the following reviewers:

- Clive Chambers
- Jordan Whatman

When submitting a report for departmental sign-off, you should select the following reviewer:

- Helen Blackman

External partners should submit reports via email to [jordan.whatman@nottinghamcity.gov.uk](mailto:jordan.whatman@nottinghamcity.gov.uk), no later than 10:00am on the date stated.

Please note that additional reports may be added to the schedule by request of the Chair or other Board Members. Reports may also be subject to schedule changes.